

**MANOR ESTATES HOUSING ASSOCIATION LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

Scottish Charity Number SC023106

Registered with the Financial Conduct Authority No. 2484RS

Registered Housing Association No. HEP 284

MANOR ESTATES HOUSING ASSOCIATION LIMITED

BOARD, EXECUTIVES AND ADVISERS

Board

Rachel Hutton (Chair)
Andrew Scott (Vice Chair)
Nigel Hicks
Andrew Clark
Sam Mills
Daniel Duff
Geoff Kitchener
Phil Rowsby

Chief Executive

Claire Ironside

Secretary

Claire Ironside

Registered office

11 Washington Lane
Edinburgh
EH11 2HA

Independent auditor

Azets Audit Services
Titanium 1
King's Inch Place
Renfrew
PA4 8WF

Bankers

Royal Bank of Scotland plc
36 St Andrew Square
Edinburgh
EH2 2AD

Santander
Bootle
Merseyside
L30 4GB

Solicitors

TC Young
Melrose House
69 George Street
Edinburgh
EH2 2JG

Financial Conduct Authority No. 2484R(S)

**Registered with the Scottish
Housing Regulator:**

HEP 284

Scottish Charity Number:

SC 023106

MANOR ESTATES HOUSING ASSOCIATION LIMITED

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MANOR ESTATES HOUSING ASSOCIATION LIMITED

REPORT OF THE BOARD FOR THE YEAR ENDED 31 MARCH 2021

The members of the Board have pleasure in presenting their report on the Association and the Group's affairs for the year ended 31 March 2021.

Principal Activities

The principal activity of Manor Estates Housing Association is the development, management and maintenance of housing for people in housing need.

Membership of Board

Members of the Board during the year (to the date of this report) and their attendance in the year were: -

	Board Attendance	Audit Committee Attendance
Carole Tait (retired September 2020)	100%	100%
Nigel Hicks (Chair to September 2020)	100%	75%
Rachel Hutton (Chair from September 2020)	88%	100%
Sandra Brydon (retired September 2020)	100%	
Mike Trant (resigned February 2021)	71%	100%
Filip Roslewski (resigned September 2020)	0%	
Andrew Clark	88%	100%
Sam Mills (appointed September 2019)	100%	
Andrew Scott (appointed September 2019)	100%	100%
Daniel Duff (appointed September 2020)	100%	
Geoff Kitchener (appointed September 2020)	100%	
Phil Rowsby (co-opted October 2020)	100%	

Business review

Introduction:

Based on our review of the current position and future forecasts the Board believe it is appropriate to prepare the consolidated financial statements for Manor Estates Housing Association Ltd (the Association) on a going concern basis. No foreseeable material uncertainties that cast significant doubt about the ability of the Association to continue as a going concern have been identified by the governing body, the Board.

The Board is confident that we have sufficient reserves and income to cover the costs of the Association's business over future years and to carry out our long term planned maintenance programme.

The Association's main source of income is the rent paid by tenants. In the current economic climate and because of both restrictions to welfare benefit entitlements and austerity, there is an increased risk that the Association's success in collecting rents may reduce. The Association continues to maximise its rental income by maintaining good performance in managing the level of rent arrears and rent lost as a result of properties being void and unlet. This combined with a proactive approach and assistance provided to tenants seeking assistance in claiming welfare benefits will continue to mitigate the impacts of reduced income available to tenants as well as the economic impact of COVID-19.

The Board receives and reviews a range of key performance indicators and risks at regular intervals. In addition, a mid-year budget review is undertaken. These reviews allow the Board to ensure effective oversight of the Association's operations and financial affairs and to quickly introduce appropriate or mitigating action should it be necessary.

Business Activities

During 2020/21 the Association continued its major programme of expenditure on managing and maintaining its properties. The Association's subsidiary company, Manor Estates Associates Limited (MEA Limited) continued trading, undertaking a range of complimentary activities.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

REPORT OF THE BOARD (continued) FOR THE YEAR ENDED 31 MARCH 2021

Business Activities (continued)

The Association has continued to work through a programme of energy efficiency measures, to assist in meeting the Energy Efficiency Standard for Social Housing (EESHS1) with minimal exemptions. The Association has included an outline component spend profile in the 25 year Financial Plan for meeting EESHS 2 across our stock base by December 2032. No further funding streams are available to the Association to assist in meeting the EESHS 2 target at the present time

MEHA continues to share our Welfare Advice Officer with Link HA, who aided more than 106 tenants maximise their income and entitlement to benefits. During 2020/21 a total of £124,979 of additional income was attained.

The Association continues to spend significant sums of money each year maintaining and improving its properties, work identified in our regularly reviewed asset management plan. A programme is in place to address minor issues in meeting the Scottish Housing Quality Standard (SHQS) and we continue to seek cooperation to undertake works in our mixed tenure stock. The smoke and carbon monoxide detection programme and Electrical Safety inspection programme were delayed to 2021 – 2022 during the Covid 19 response. Both programmes have been re-planned to achieve compliance in line with the revised Scottish Government targets.

The Association continues to provide factoring services to around 1700 homeowners, principally in estates where we have an interest as a landlord. Administering factoring arrangements while recovering the costs of the factoring service remains a significant area of work for the Association, and we take all practical steps to ensure the effective management of debt, including taking legal action where necessary. We are a Registered Factor and comply fully with the requirements of the Property Factors (Scotland) Act 2011.

The Association provided agency services (Technical services up until December 2020) to another Housing Associations in Edinburgh. These activities were carried out by our subsidiary company, MEA Ltd, and we have effective systems in place to ensure it recovered the full cost of service provision.

Manor Estates is a member of ARCHIE (Alliance of Registered Co-operatives and Housing Associations, Independent in Edinburgh) with a view to sharing experience, services and knowledge to enhance services to tenants and the communities within which the organisation operates.

The Association remains committed to providing high quality services to all our tenants. Plans are in place to deliver the objectives identified in the Strategic Plan covering the period 2019/22.

Board:

The Association presently has eight Board members, including two tenants .

The Board continues to set the strategic direction of the Association and is committed to ensuring that the organisation adheres to the highest standards of governance and probity. In order to comply with the requirements of the recently published Scottish Housing Regulators: Regulatory Standards (February 2019), the Board carried out self-assessment of each of the Regulatory Standards. Assessments were independently reviewed by the Association's Internal Auditor and the required Assurance Statement submitted to the Regulator by the deadline of 31 October 2020.

The Association's Chair and Vice – Chair continue to conduct collective assessments of Board performance as well as holding annual review meetings with individual Board members; where their skills and knowledge are appraised and where both collective and individual training needs are identified

MANOR ESTATES HOUSING ASSOCIATION LIMITED

REPORT OF THE BOARD (continued) FOR THE YEAR ENDED 31 MARCH 2021

Board (continued)

Principal Risks & Uncertainties

The Association recognises the importance of identifying, evaluating and managing strategic and operational risks, and remains focussed on ensuring events and challenges which could compromise the Association's ability to deliver services are minimised.

Risk Management addresses a wide spectrum of risks, not just those associated with finance, health and safety, business continuity and insurance. It also incorporates those risks associated with service provision, effectiveness and continuity, public image (reputation), compliance with legislation, regulation and environment.

The principal risks facing the Association are:

- Political and economic uncertainty
- Welfare reform
- ICT services being compromised
- Business continuity and disaster recovery
- Development and growth
- Financial risk management and
- Regulatory compliance

The Association's Risk Management Strategy identifies both major and minor risks. The Audit Committee, as well as the Board, is responsible for monitoring the management of major risks while management of lower level risks is delegated to the Senior Management Team.

Staff

The Association keeps its staff resources under review to ensure that it continues to be appropriate to the scale and scope of the organisation's activities and enables us to operate effectively and efficiently in meeting the strategic objectives set by the Board.

The Association continues to engage with Investors in People (IIP) and has achieved Gold accreditation. It remains the objective of the Association to ensure all of its employees are engaged, developed and resourced to meet the challenges of providing quality services to our tenants and customers.

The Association remain members of Employers in Voluntary Housing (EVH) and through this engagement ensures that staff terms and conditions are in line with the sector generally and that all aspects of Human Resources and Health and Safety management are effectively operated. The Association remains an accredited employer with Disability Confident, an initiative promoted by Jobcentre Plus.

The Board and senior staff, including the Chief Executive, the Depute Chief Executive/Housing Management Director, Property Services Director and Corporate Services Director, are defined as the key management personnel within the Association. Remuneration for all staff including the key management personnel is based on EVH salary scales (further information is contained within note 8). The Board are all voluntary members and receive no remuneration.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

REPORT OF THE BOARD (continued) FOR THE YEAR ENDED 31 MARCH 2021

Financial Review

Income and Expenditure Reserve

Details of movements in the year are below, under the surplus for the year and transfers to reserves.

Surplus for the year

The results for the Group are shown in the Statement of Comprehensive Income on page 13. The surplus for the Group is £1,727,619 (2020 - £1,532,218). The surplus resulted in an increase in reserves to £18,373,237 (2020 - £17,505,620).

Statement of the Board's Responsibilities

The Board is responsible for preparing the report and financial statements in accordance with applicable law and regulations. Statute requires the Board to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association, and of income and expenditure for the year ended on that date. In preparing these financial statements, the Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Association will continue in business.

The Board is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time, the financial position of the Association and to enable it to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements – February 2019. The Board is also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Information for the Auditor

The Board members have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the Board members has confirmed that they have taken all the steps they ought to take as Board Members in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

Treasury Management Policy

It is the policy of the Association that any surplus funds (that is, cash not needed to meet immediate short-term needs) are invested to maximise interest income without the Association becoming open to unnecessary risk.

Rent Policy

The Rent Policy, is designed to set rents that are transparent, consistent and affordable to current and prospective tenants. Rents and service charges must however cover the Association's costs and promote confidence in the Association's ability to fulfil its obligations.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

REPORT OF THE BOARD (continued) FOR THE YEAR ENDED 31 MARCH 2021

Internal Financial Control

The Board is responsible for ensuring that the Association has an appropriate system of internal financial control. Whilst no system of internal financial control can provide absolute assurance against material loss or misstatement, the Association's systems and procedures are designed to provide reasonable assurance that the controls in place are operating effectively. These controls are regularly reviewed.

Audit Committee

In line with good practice, the Association has an Audit Committee. This committee meet quarterly and regularly receive reports, review risks and attain independent comment as well as appropriate reassurances from our internal and external auditors.

Internal Audit

The Association operates an independent internal audit function, which reports directly to the Audit Committee. A programme of work has been agreed based on an Audit Needs Assessment by the internal auditors (Quinn Internal Audit and Business Support Services, QIABSS), which assess those areas of the Association's activity where potential risks have been identified. Overall the reviews carried out by QIABSS indicate that the Association has in place systems that are designed and operated to provide effective control and minimise risk.

Internal Financial Control System

The key elements of the internal financial control system are as follows:

- Documented financial regulations, including a policy on the delegation to and authority of the Senior Management Team;
- Approval by the Board of a detailed business plan and of income and expenditure and cashflow budgets;
- Approval by the Board of an annual programme for planned maintenance and improvement work, as part of the business planning and budgeting process;
- Quarterly reporting to the Board of actual results for the year to date and forecasts for the remainder of the year, including comparison to budget, with commentary on significant variations, and a half yearly budget review;
- Experienced and suitably qualified staff with executive responsibility for important business functions, and a formal staff appraisal and training systems to maintain skills and competence.

Throughout the year, the Board has monitored and reviewed the effectiveness of the Association's internal financial controls using the key elements noted above. No weaknesses in internal control resulting in material losses, contingencies or uncertainties which require disclosure in the financial statements were found.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**REPORT OF THE BOARD
FOR THE YEAR ENDED 31 MARCH 2021**

Auditor

On 7 September 2020 Group Audit Services Limited trading as Scott-Moncrieff Audit Services changed their name to Azets Audit Services Limited. The name they practice under is Azets Audit Services and have accordingly expressed their willingness to continue in office as auditor and will be proposed for reappointment at the Annual General Meeting

By order of the Board



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Claire Ironside
Secretary

Date: 30 June 2021

MANOR ESTATES HOUSING ASSOCIATION LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MANOR ESTATES HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

Opinion

We have audited the financial statements of Manor Estates Housing Association Limited (the "Parent Association") and its subsidiary (the "Group") for the year ended 31 March 2021 which comprise the Consolidated and Association Statements of Comprehensive Income, the Consolidated and Association Statements of Changes in Capital and Reserves, the Consolidated and Association Statements of Financial Position, the Consolidated and Association Statements of Cash Flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Group's and Parent Association's affairs as at 31 March 2021 and of the Group's and Parent Association's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Co-operative and Community Benefits Societies (Group Accounts) Regulations 1969, Part 6 of the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019 issued by the Scottish Housing Regulator.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and Parent Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or Parent Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board with respect to going concern are described in the relevant sections of this report.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MANOR ESTATES HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Board is responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained by the Parent Association; or
- the Parent Association has not kept proper accounting records; or
- the Parent Association's financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

Responsibilities of the Board

As explained more fully in the Statement of the Board's Responsibilities set out on page 4, the Board is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the Group's and the Parent Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to liquidate the Group or the Parent Association or to cease operations, or have no realistic alternative but to do so.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MANOR ESTATES HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Co-operative and Community Benefit Societies Act 2014 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

The extent to which the audit was considered capable of detecting irregularities including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the Group and the Parent Association, their activities, their control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the Group and the Parent Association are complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the Group and the Parent Association through discussions with the Board members and the senior management team, and from our knowledge and experience of the RSL sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Group and the Parent Association, including the Co-operative and Community Benefit Societies Act 2014, the Co-operative and Community Benefits Societies (Group Accounts) Regulations 1969, Part 6 of the Housing (Scotland) Act 2010, the Determination of Accounting Requirements 2019 issued by the Scottish Housing Regulator, taxation legislation and data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of the senior management team and the Board and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MANOR ESTATES HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2021

Auditor's responsibilities for the audit of the financial statements (continued)

We assessed the susceptibility of the Group's and the Parent Association's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of the senior management team and the Board as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of the Board and relevant sub-committees;
- enquiring of the senior management team and the Board as to actual and potential litigation and claims;
- reviewing legal and professional fees paid in the year for indication of any actual and potential litigation and claims; and
- reviewing correspondence with HMRC, the Scottish Housing Regulator, OSCR and the Group's and Parent Association's legal advisors.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MANOR ESTATES HOUSING
ASSOCIATION LIMITED
FOR THE YEAR ENDED 31 MARCH 2021**

Use of our report

This report is made solely to the Parent Association's members, as a body, in accordance with Section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Parent Association's members, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Association and the Parent Association's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

Azets Audit Services
Statutory Auditor
Chartered Accountants
Titanium 1
King's Inch Place
Renfrew
PA4 8WF

Date: 30 June 2021

Azets Audit Services is eligible for appointment as auditor of the Group and Parent Association by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**INDEPENDENT AUDITOR'S REPORT ON CORPORATE GOVERNANCE MATTERS TO THE MEMBERS
OF MANOR ESTATES HOUSING ASSOCIATION LIMITED
FOR THE YEAR ENDED 31 MARCH 2021**

In addition to our audit of the financial statements, we have reviewed your statement on page 5 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes which are issued by the Scottish Housing Regulator.

Basis of Opinion

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2009/4 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

Opinion

In our opinion the Statement on Internal Financial Control on page 5 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Board and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Board's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advisory Notes issued by the Scottish Housing Regulator in respect of internal financial controls.

Azets Audit Services.

Azets Audit Services, Statutory Auditor
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
Titanium 1
King's Inch Place
Renfrew
PA4 8WF

Date: 30 June 2021

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**GROUP AND ASSOCIATION STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 MARCH 2021**

	Notes	Group 2021 £	Association 2021 £	Group 2020 £	Association 2020 £
Turnover	4	6,653,341	6,503,205	6,538,383	6,368,810
Operating expenditure	4	(4,408,900)	(4,283,313)	(4,435,382)	(4,283,660)
Operating surplus	4	2,244,441	2,219,892	2,103,001	2,085,150
Gain on disposal of property		-	-	7,932	7,932
Interest receivable	10	10,420	10,420	16,212	16,212
Interest and financing costs	10	(527,242)	(527,242)	(594,927)	(594,927)
Gift aid from subsidiary		-	17,852	-	12,581
Surplus before tax		1,727,619	1,720,922	1,532,218	1,526,948
Tax	11	-	-	-	-
Surplus for the year		1,727,619	1,720,922	1,532,218	1,526,948
Other comprehensive income					
Actuarial (loss)/gain in respect of pension scheme	23	(860,000)	(860,000)	1,089,000	1,089,000
Total comprehensive income for year		867,619	860,922	2,621,218	2,615,948

All activities relate to continuing operations.

The notes on pages 17 to 39 form part of these financial statements.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**GROUP AND ASSOCIATION STATEMENT OF CHANGES IN CAPITAL AND RESERVES
FOR THE YEAR ENDED 31 MARCH 2021**

Group - 2021	Share Capital £	Income & Expenditure Reserve £	Total Unrestricted Funds £
Balance at 1 April 2020	82	17,505,538	17,505,620
Total comprehensive income		867,619	867,619
New shares issued	3	-	3
Shares cancelled	(5)	-	(5)
Balance at 31 March 2021	80	18,373,157	18,373,237

Association - 2021	Share Capital £	Income & Expenditure Reserve £	Total Unrestricted Funds £
Balance at 1 April 2020	82	17,487,687	17,487,769
Total comprehensive income		860,922	860,922
New shares issued	3	-	3
Shares cancelled	(5)	-	(5)
Balance at 31 March 2021	80	18,348,609	18,348,689

Group 2020	Share Capital £	Income & Expenditure Reserve £	Total Unrestricted Funds £
Balance at 1 April 2019 restated	78	14,884,320	14,884,398
Total comprehensive income	-	2,621,218	2,621,218
New shares issued	5	-	5
Shares cancelled	(1)	-	(1)
Balance at 31 March 2020	82	17,505,538	17,505,620

Association 2020	Share Capital £	Income & Expenditure Reserve £	Total Unrestricted Funds £
Balance at 1 April 2019 restated	78	14,871,739	14,871,817
Total comprehensive income	-	2,615,948	2,615,948
New shares issued	5	-	5
Shares cancelled	(1)	-	(1)
Balance at 31 March 2020	78	17,487,687	17,487,769

The notes on pages 17 to 39 form part of these financial statements.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**GROUP AND ASSOCIATION CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2021**

		Group		Association	
Fixed assets	Notes	2021	2020	2021	2020
Tangible fixed assets:					
Housing properties	12a	41,089,057	41,193,858	41,089,057	41,193,858
Other fixed assets	12b	145,820	166,609	145,820	166,609
Investments	13	-	-	100	100
		<u>41,234,877</u>	<u>41,360,467</u>	<u>41,234,977</u>	<u>41,360,567</u>
Current assets					
Debtors	14	390,750	388,417	408,525	389,461
Cash and cash equivalents	15a	2,342,056	2,997,421	2,293,316	2,974,868
Investments	15b	3,000,000	1,500,000	3,000,000	1,500,000
		<u>5,732,806</u>	<u>4,885,838</u>	<u>5,701,841</u>	<u>4,864,330</u>
Creditors: amounts falling due within one year	16	(2,789,905)	(1,988,506)	(2,783,588)	(1,984,950)
Net current assets		<u>2,942,901</u>	<u>2,897,332</u>	<u>2,918,253</u>	<u>2,879,380</u>
Total assets less current liabilities		<u>44,177,778</u>	<u>44,257,799</u>	<u>44,153,230</u>	<u>44,239,947</u>
Creditors: amounts falling due after more than one year	17	(24,915,545)	(26,562,178)	(24,915,545)	(26,562,178)
Provision for dilapidation		(109,996)	(93,000)	(109,996)	(93,000)
Pension – defined benefit liability	23	(779,000)	(97,000)	(779,000)	(97,000)
Total net assets		<u>18,373,237</u>	<u>17,505,620</u>	<u>18,348,689</u>	<u>14,487,769</u>
Reserves					
Share capital	18	80	82	80	82
Income and expenditure reserve		18,373,157	17,505,538	18,348,609	17,487,687
Total reserves		<u>18,373,237</u>	<u>17,505,620</u>	<u>18,348,689</u>	<u>17,487,769</u>

The financial statements were approved by the Board on 30 June 2021 and were signed on its behalf by:



Rachel Hutton
Chair



Andrew Scott
Vice Chair



Claire Ironside
Secretary

The notes on pages 17 to 39 form part of these financial statements.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**GROUP AND ASSOCIATION CONSOLIDATED STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 31 MARCH 2021**

		Group		Association	
	Note	2021 £	2020 £	2021 £	2020 £
Net cash generated from operating activities	19	2,911,058	2,551,530	2,867,019	2,541,595
Cash flow from investing activities					
Purchase of tangible fixed assets		(846,401)	(974,582)	(846,401)	(974,582)
Proceeds from sale of tangible fixed assets		-	91,998	-	91,998
Grants repaid		-	(42,071)	-	(42,071)
Gift aid		-	-	17,852	12,581
Interest received		10,420	16,212	10,420	16,212
		2,075,077	(908,443)	2,048,890	(895,861)
Cash flow from financing activities					
Interest paid		(527,242)	(565,927)	(527,242)	(565,927)
New unsecured loans		-	383,219	-	383,219
Repayment of borrowings		(703,203)	(26,603)	(703,203)	(26,603)
Share capital issued		3	5	3	5
		(1,230,442)	(209,306)	818,448	(209,306)
Net change in cash and cash equivalents		844,635	1,433,781	818,448	1,436,427
Cash and cash equivalents at beginning of year		4,497,421	3,063,640	4,474,868	3,038,442
Cash and cash equivalents at end of year		5,342,056	4,497,421	5,293,316	4,474,869

The notes on pages 17 to 39 form part of these financial statements.

Analysis of changes in net debt

	At 1 April 2020	Cash flows	Other non-cash changes	At 31 March 2021
	£	£	£	£
Cash and cash equivalents				
Cash	2,997,421	(655,365)	-	2,342,056
Cash equivalents	1,500,000	1,500,000	-	3,000,000
	4,497,421	844,635	-	5,342,056
Borrowings				
Overdrafts	-	(225,442)	-	225,442
Debt due within one year	703,203	(703,203)	1,303,203	1,303,203
Debt due after one year	14,268,453	(44)	(1,303,203)	12,965,206
Total	14,971,656	(928,689)	-	14,493,851

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2020

1. General information

The financial statements have been prepared in accordance with applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) and comply with the requirements of the Determination of Housing Requirements 2019 as issued by the Scottish Housing Regulator and the Statement of Recommended Practice for Social Housing Providers issued in 2018. The principal accounting policies are set out below.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain accounting estimates. It also requires management to exercise judgement in applying the Association's accounting policies (see note 3).

The presentation currency is pounds sterling and the financial statements are rounded to the nearest whole number.

The Association is a Co-operative and Community Benefit Society limited by shares and is incorporated in the United Kingdom. The Association is a registered social landlord in Scotland and its registered number is HEP 284. The registered address is available on the first page of the financial statements.

The Association is defined as a public benefit entity and thus the Association complies with all disclosure requirements relating to public benefit entities.

2. Principal accounting policies

Group accounts

The Group financial statements consolidate the financial statements of Manor Estates Housing Association Limited and its subsidiary, Manor Estates Associates Limited made up to 31 March 2021. Profits or losses on intra-group transactions are eliminated in full in accordance with FRS 102.

Basis of accounting

The financial statements are prepared under the historical cost basis of accounting.

Going concern

The financial statements have been prepared on a going concern basis. The Board have assessed the Group and Association's ability to continue as a going concern and have reasonable expectation that the Group and the Association have adequate resources to continue in operational existence for the foreseeable future. This assessment of going concern includes the expected impact of COVID-19 to the entity in the 12 months following the signing of these financial statements. Thus, they continue to adopt the going concern basis of accounting in preparing these financial statements.

Turnover

Turnover represents rental and service income receivable and fees and grants from local authorities and the Scottish Government. Also included is any income from and management fees for the factoring of properties for private owners as the provision of factoring services is accounted for on an agency basis.

Income from rental and service charges and factoring activities is recognised when the Association is entitled to it, it is probable it will be received and it can be measured reliably.

Income from revenue grants receivable have been covered in a separate accounting policy below.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

2. Principal accounting policies (continued)

Leasing

Rentals payable under operating lease are charged to the Statement of Income and Retained Earnings on a straight line basis over the period of the lease.

Grant income

Where a grant is paid as a contribution towards revenue expenditure, it is included in turnover. Where a grant is received from government and other bodies as a contribution towards the capital cost of housing schemes, the grant is recognised as income using the accrual model in accordance with SORP 2018. Unamortised capital grant is held as deferred income on the statement of financial position.

Bad and doubtful debts

Provision is made against rent arrears of current and former tenants, as well as other miscellaneous debts due to, the extent that they are considered potentially irrecoverable. Debts are classed as uncollectable after an assessment of the legislative options available to recover and consideration of specific circumstances.

Interest receivable

Interest receivable is recognised in the Statement of Comprehensive Income using the effective interest rate method.

Interest payable

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

Tangible fixed assets - Housing properties

Housing Properties are stated at cost less accumulated depreciation. Works to existing properties will generally be capitalised under the following circumstances:

- (i) Where a component of the housing property that has been treated separately for depreciation purposes and depreciated over its useful economic life is replaced or restored; or
- (ii) Where the subsequent expenditure provides an enhancement of the economic benefits of the tangible fixed assets in excess of the previously assessed standard of performance. Such enhancement can occur if the improvements result in an increase in rental income, a material reduction in future maintenance costs or a significant extension of the life of the property.

Works to existing properties which fail to meet the above criteria are charged to the Statement of Comprehensive Income.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

2. Principal accounting policies (continued)

Depreciation

Depreciation is charged on a straight line basis over the expected economic useful lives of each major component that makes up the housing property as follows:

Land	not depreciated	
Roof	65 years	(Depreciated at 1.54% per annum)
Walls	65 years	(Depreciated at 1.54% per annum)
Bathroom	30 years	(Depreciated at 3.33% per annum)
Kitchen	15 years	(Depreciated at 6.67% per annum)
Windows	30 years	(Depreciated at 3.33% per annum)
Boilers	20 years	(Depreciated at 5% per annum)
External Doors	40 years	(Depreciated at 2.5% per annum)

Other fixed assets

Other tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is charged on a straight-line basis over the expected economic useful lives of the assets at the following annual rates:

Leasehold improvements	20%	(5 years)
Office furniture and equipment	10%	(10 years)
Computer equipment	20%	(5 years)

Mid-Market Rent properties:

Floor Coverings	10%	(10 years)
Appliances	20%	(5 years)

Social Rent properties:

Floor Coverings	10%	(10 years)
Appliances	20%	(5 years)

Impairment

Reviews for impairment of housing properties are carried out at scheme level when a possible impairment is highlighted by a change in circumstances (such as high repair costs or difficulties in lettings). Any impairment in an income generating unit is recognised by a charge in the Statement of Comprehensive Income and is recognised when the carrying value of the unit exceeds the higher of its net realisable value or value in use. The net realisable value is determined by an external valuation by a RICS approved valuer.

Housing Association Grant and other capital grants

Housing Association Grant and other capital grants certain developments have been financed wholly or partly by Housing Association Grant (HAG) or other capital grants. HAG is repayable under certain circumstances, primarily following sale of the related property but will normally be restricted to net proceeds of sale.

Capital grants are accounted for using the accrual model and are recognised in income on a systematic basis over the useful life of the related housing asset. The Association uses the useful lives of all housing components on a pro-rata basis to calculate the annual amortisation.

Financial instruments

(Debtors and creditors receivable/payable within one year)

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at the transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income in other administrative expenses.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

2. Principal accounting policies (continued)

Financial instruments (continued)

(Loans and borrowings)

Bank loans provided by Private Lenders are classed as basic under the requirements of FRS 102, and are therefore measured at amortised cost.

(Payment arrangements with tenants)

In the case of payment arrangements that exist with tenants, these are deemed to constitute financing transactions and, where material, are measured at the present value of future payments discounted at a market rate of interest applicable to similar debt instruments.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Debtors

Short term debtors are measured at transaction price, less any impairment.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Pension costs

The Association participates in The Scottish Housing Associations' Defined Benefits Pension Scheme (SHAPS) and retirement benefits to employees of the Association are funded by the contributions from all participating employers and employees in the scheme. Payments are made in accordance with periodic calculations by consulting actuaries and are based on pension costs applicable across the various participating Associations taken as a whole.

The SHAPS is accounted for as a defined benefit scheme and as such the amount charged to the Statement of Comprehensive Income in respect of pension costs and other post-retirement benefits is the estimated regular cost of providing the benefits accrued in the year, adjusted to reflect variations from that cost. The interest cost is included within other finance costs/income. Actuarial gains and losses arising from new valuations and from updating valuations to the reporting date are recognised in Other Comprehensive Income.

Defined benefit schemes are funded, with the assets held separately from the Association in separate trustee administered funds. Full actuarial valuations, by a professionally qualified actuary, are obtained at least every three years, and updated to reflect current conditions at each reporting date.

The pension scheme assets are measured at fair value. The pension scheme liabilities are measured using the projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency. A pension scheme asset is recognised on the Statement of Financial Position only to the extent that the surplus may be recovered by reduced future contributions or to the extent that the trustees have agreed a refund from the scheme at the reporting date. A pension scheme liability is recognised to the extent that the Association has a legal or constructive obligation to settle the liability.

Value Added Tax

The Association is not registered for VAT and operating expenditure therefore includes Input VAT.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021

3. Judgement in applying policies and key sources of uncertainty

In preparing the financial statements, management are required to make estimates and assumptions which affect reported income, expenses, assets, and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

The members of the Board consider the following to be critical judgements in preparing the financial statements:

- The categorisation of housing properties as property, plant and equipment in line with the requirements of the SORP;
- The amount disclosed as 'operating profit' is representative of activities that would normally be regarded as 'operating'; and
- The identification of a cash-generating unit for impairment purposes.

The members of the Board are satisfied that the accounting policies are appropriate and applied consistently. Key sources of estimation have been applied as follows:

Estimate

Basis of estimation

Valuation of housing properties

Housing Properties are held at deemed cost which is based on existing use valuations at the date of transition to FRS 102 of 1 April 2014.

Useful lives of property, plant and equipment

The useful lives of property, plant and equipment are based on the knowledge of senior management, with reference to expected asset life cycles.

The main components of housing properties and their useful lives

The cost of housing properties is split into separately identifiable components. These components were identified by knowledgeable and experienced staff members and based on expected asset life cycles.

Recoverable amount of rental and other trade receivables

Rental arrears and other trade receivables are reviewed by appropriately experienced senior management team members on a case by case basis with the balance outstanding together with the payment history of the individual tenant being taken into account.

The obligations under the SHAPs pension scheme

This has relied on the actuarial assumptions of a qualified actuary which have been reviewed and are considered reasonable and appropriate. Additionally, the impact of Guaranteed Minimum Pension (GMP) equalisation has been included in the SHAPS defined benefit liability.

Impairment of debtors

The group makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other debtors, management considered factors including the ageing profile of debtors and historical experience. See note 14 for carrying amount of debtors.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

4. Particulars of turnover, operating costs and operating surplus

Group:	Notes	Turnover £	Operating costs £	Operating Surplus 2021 £	Operating Surplus 2020 £
Affordable letting activities		6,173,615	(3,756,482)	2,417,133	1,844,340
Other activities		479,726	(612,211)	(132,485)	258,661
Pension re-measurement debit	23	-	(40,207)	(40,207)	-
Total		6,653,341	(4,408,900)	2,244,441	2,103,001
2020		6,538,383	(4,435,382)	2,103,001	

Association only:	Notes	Turnover £	Operating costs £	Operating Surplus 2021 £	Operating Surplus 2020 £
Affordable letting activities	5	5,606,013	(3,666,631)	1,939,382	1,835,912
Other activities	6	897,192	(576,475)	320,717	249,238
Pension re-measurement debit	23	-	(40,207)	(40,207)	-
Total		6,503,205	(4,283,313)	2,219,892	2,085,150
2020		6,368,810	(4,283,660)	2,085,150	

5. Particulars of turnover, operating costs & operating surplus from affordable letting activities

Association only:	General Needs Social Housing £	Retirement Housing Accommodation £	Total 2021 £	Total 2020 £
Income from rent and service charges				
Rent receivable net of service charges	4,455,399	710,528	5,165,927	5,063,420
Service charges	44,452	156,705	201,157	200,071
Gross income from rents & service charge	4,499,851	867,233	5,367,084	5,263,491
Less: Voids	(24,719)	(16,066)	(40,785)	(22,301)
Net income from rents & service charge	4,475,132	851,167	5,326,299	5,241,190
Grants released from deferred income	279,714	-	279,714	282,067
Total turnover from affordable letting activities	4,754,846	851,167	5,606,013	5,523,257

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

**5. Particulars of turnover, operating costs & operating surplus from affordable letting activities
(continued)**

	General Needs Social Housing £	Retirement Housing Accommodation £	Total 2021 £	Total 2020 £
Expenditure				
Management & maintenance administration costs	1,306,281	214,464	1,520,745	1,489,615
Service costs	37,892	103,573	141,465	144,267
Planned & cyclical maintenance including major repair costs	554,273	122,285	676,558	563,853
Reactive maintenance costs	453,896	74,520	528,416	645,689
Bad debts (rents and service charges)	4,970	815	5,785	84,493
Depreciation of affordable let properties	720,496	73,166	793,662	759,428
Operating expenditure for affordable letting properties	3,077,808	588,823	3,666,631	3,687,345
Operating surplus for affordable letting properties, 2020	1,677,038	262,344	1,939,382	1,835,912
2020	1,560,944	274,967	1,835,912	

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021

6. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES: ASSOCIATION ONLY

	Grants from Scottish Ministers £	Other revenue grants £	Supporting people income £	Other income £	Total turnover £	Operating costs bad debts £	Other operating costs £	Operating surplus or (deficit) 2021 £	Operating surplus or (deficit) 2020 £
Wider Role Activities	-	-	-	-	-	-	19,429	(19,429)	(30,181)
Factoring	6,568	-	-	293,800	300,368	(8,460)	295,000	13,828	20,474
Other activities*	23,494	-	-	515,836	539,330	-	220,664	318,666	266,838
Medical adaptations	57,494	-	-	-	57,494	-	49,842	7,652	(7,893)
Total from other activities	87,556	-	-	809,636	897,192	(8,460)	584,935	320,717	249,238
Total 2020	33,900	-	-	811,653	845,553	19,310	577,005	249,238	

Note: Other activity headings as noted in The Scottish Housing Regulator's Determination of Accounting Requirements 2019 do not apply. *Other activities include £393,120 (2020 - £386,250) in respect of the leasing of the Mid Market Rent properties to Manor Estates Associates Ltd.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

7. Surplus for the year	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Surplus for the year is stated after				
Auditor's remuneration (including Value Added Tax):				
for external audit services	18,714	18,060	14,448	13,920
for taxation services	1,362	1,290	690	780

8. Emoluments and interests of key management personnel

Manor Estates Housing Association Limited employs all staff for the Group and provides staff and services to Manor Estates Associates Limited.

The Board and senior staff, including the Chief Executive, Depute Chief Executive/Housing Management Director, Property Services Director and Corporate Services Director, are defined as the key management personnel within the Association. No emoluments were paid to any member of the Board during the year and details of the aggregate emoluments payable to key management personnel whose emoluments were £60,000 per annum or more follow.

	2021	2020
	£	£
The emoluments of key management personnel were as follows:		
Salary	220,559	275,964
Pension contributions	33,616	25,300
Social security costs	26,800	32,890
	<u>280,975</u>	<u>334,154</u>

	2021	2020
	£	£
The emoluments of the Chief Executive were as follows:		
Salary	79,501	80,435
Pension contributions	10,534	7,597
	<u>90,035</u>	<u>88,032</u>

The Chief Executive is an ordinary member of the Association's pension scheme as described in note 23. No enhanced or special terms apply to their membership.

The number of key management personnel whose emoluments, excluding pension contributions, were above £60,000 for the year were:

	2021	2020
	£	£
£60,001 to £70,000	1	1
£70,001 to £80,000	2	2
£80,001 to £90,000	-	-

Expenses payable to the Board amounted to £274 (2020 - £2,087).

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

9. Employee information	2021	2020
	£	£
Staff costs during the year were as follows		
Salaries	979,610	990,658
Social Security costs	91,794	95,012
Pension costs (note 23) - current contributions	146,495	68,084
- expenses	7,242	6,285
Costs of recruitment	7,141	20,717
	1,232,282	1,180,756
Past service deficit – remeasurements	703	-
Defined benefit pension liability – staff service costs	39,504	25,440
	2021	2020
	£	£
The average number of persons (full time equivalents) employed by the Association during the year was as follows:		
Housing management	18	19
Administration	7	6
	25	25

10. Interest	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Interest receivable	10,420	16,212	10,420	16,212
Interest payable on bank loans	515,392	554,077	515,392	554,077
Finance cost of setting up loans	11,850	11,850	11,850	11,850
Defined benefit pension liability – interest charge (Note 23)	-	29,000	-	29,000
	527,242	594,927	527,242	594,927

11. Tax on surplus on ordinary activities

The Association has charitable status and no Corporation Tax charge arises on activities in the year. The subsidiary company, Manor Estates Associates Limited is liable to Corporation Tax, however no Corporation Tax charge has arisen in the year.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

12. Tangible fixed assets

Tangible fixed assets		Housing properties held for letting £	Mid-market rent properties £	Total £	
(a) Housing properties: Group and Association					
Cost					
At 1 April 2020		40,414,421	9,129,189	49,543,610	
Additions during year:					
Property		-	-	-	
Components		809,397	-	809,397	
Disposals during year:					
Property		-	-	-	
Components		(148,517)	-	(148,517)	
At 31 March 2021		41,075,301	9,129,189	50,204,490	
Depreciation					
At 1 April 2020		7,774,224	575,528	8,349,752	
Charge for the year		793,662	120,536	914,198	
Disposals during year:					
Property		-	-	-	
Components		(148,517)	-	(148,517)	
At 31 March 2021		8,419,369	696,064	9,115,433	
Net book value					
At 31 March 2021		32,655,932	8,433,125	41,089,057	
At 31 March 2020		32,640,197	8,553,661	41,193,858	
Housing units:		MMR No	Mainstream No	Retirement No	Total No
At 1 April 2020		80	871	143	1,094
At 31 March 2021		80	871	143	1,094

Additions to Housing Properties during the year include no capitalised interest (2020 - £nil) and no capitalised administration costs (2020 - £nil). All housing properties are freehold. Properties with a cost of £nil (2020 - £85,615) and accumulated depreciation of £nil (2020 - £8,551) have been disposed of in the year for net proceeds of £nil (2020 - £92,000). Grants of £nil (2020-£42,071) were repaid in relation to the property. Components with a cost of £148,517 (2020 - £127,021) and accumulated depreciation of £148,517 (2020 - £127,021) have been disposed of in the year for net proceeds of £nil (2020 - £nil).

Included in freehold housing properties is land with a historic cost allocation of £11,895,906 (2020: £11,895,906).

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

12. Tangible fixed assets (continued)

(b) Other fixed assets: Group and Association	Office & IT Equipment £	Leasehold improvements £	MMR and social furnishings £	Total £
Cost				
At 1 April 2020	349,315	63,501	202,908	615,724
Additions	36,523	-	481	37,004
Disposals	(17,694)	-	(310)	(18,004)
At 31 March 2021	<u>368,144</u>	<u>63,501</u>	<u>203,079</u>	<u>634,724</u>
Depreciation				
At 1 April 2020	260,515	62,742	125,858	449,115
Provided in year	39,013	759	18,021	57,793
Disposals	(17,694)	-	(310)	(18,004)
At 31 March 2021	<u>281,834</u>	<u>63,501</u>	<u>143,569</u>	<u>488,904</u>
Net book value 31 March 2021	<u>86,310</u>	<u>-</u>	<u>59,510</u>	<u>145,820</u>
Net book value 31 March 2020	<u>88,800</u>	<u>759</u>	<u>77,050</u>	<u>166,609</u>

The leasehold office premises are held on a short lease (note 20).

13. Investments

Manor Estates Housing Association has invested in its wholly owned subsidiary, Manor Estates Associates Limited (MEAL).

	2021 £	2020 £
At 1 April 2020 and 31 March 2021 100 ordinary shares of £1 each	<u>100</u>	<u>100</u>

The subsidiary has net assets, capital and reserves of £100 at 31 March 2021. The taxable surplus is transferred by Gift Aid to the Association and amounts to £17,852 in 2021 (2020 - £12,581).

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
14. Debtors				
Rent arrears	190,924	172,569	183,356	169,737
Doubtful debt provision	(114,527)	(107,236)	(106,959)	(104,404)
	<u>76,397</u>	<u>65,333</u>	<u>76,397</u>	<u>65,333</u>
Other debtors	82,103	98,182	81,209	89,427
Subsidiary Company (note 24)	-	-	18,669	9,800
Prepayments	203,617	184,419	203,617	184,419
Finance costs (note 17)	28,633	40,483	28,633	40,483
	<u>390,750</u>	<u>388,417</u>	<u>408,525</u>	<u>389,462</u>
15a Cash and cash equivalents	2021	2020	2021	2020
	£	£	£	£
Balances held in current account	<u>2,342,056</u>	<u>2,997,421</u>	<u>2,293,316</u>	<u>2,974,869</u>
15b Investments	2021	2020	2021	2020
	£	£	£	£
Balances held in deposit accounts	<u>3,000,000</u>	<u>1,500,000</u>	<u>3,000,000</u>	<u>1,500,000</u>
16. Creditors: amounts falling due within one year	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Trade creditors	292,581	161,707	292,581	161,707
Bank overdraft	225,442	-	225,442	-
Other creditors	73,051	30,973	73,051	30,973
Social Security and other taxes	24,214	25,203	24,214	25,203
Prepayments of rent & service charges	116,348	81,732	111,031	79,640
Accruals and deferred income	398,174	625,193	397,174	623,729
Loan interest currently due	44,872	44,426	44,872	44,426
Bank loan repayable within one year (note 17)	1,303,203	703,203	1,303,203	703,203
SHAPS deficit repayment plan (note 23)	3,000	3,000	3,000	3,000
Deferred capital grant (note 22)	309,020	313,069	309,020	313,069
	<u>2,789,905</u>	<u>1,988,506</u>	<u>2,783,588</u>	<u>1,984,950</u>

Pension amounts outstanding at the year end were £36,492 (2020: £nil). These are included in other creditors.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

17. Creditors: amounts falling due after one year

	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Bank loans	12,965,206	14,268,453	12,965,206	14,268,453
Deferred Housing Association Grant (note 22)	11,939,390	12,280,052	11,939,390	12,280,052
SHAPS deficit repayment plan (note 23)	10,949	13,673	10,949	13,673
	24,915,545	26,562,178	24,915,545	26,562,178

£5,400,000 of the above bank loan is secured over housing properties and is repayable by instalments which commenced on 30 March 2012. At 31 March 2021, interest on £3,015,000 of the above loan was based on a fixed rate of 2.845% for a period of 5 years. The interest on the remaining loan is charged at a variable rate. Under certain circumstances, part of the above loan may, at the request of the lender, become repayable within one year. Under normal circumstances, such a situation could only arise where increased cash has been generated and projections indicate that the Association's expenditure plans will not be jeopardised by an additional loan repayment.

The loan can also be repaid early at the option of the Association.

The balance of £9,000,000 is the loan that has financed all 3 phases of the development at Sandilands Close. The finance costs for this loan are held in debtors and are being written off over the life of the loan.

The average rate of interest paid in the year is 3.58 % (2020 – 3.85%).

The net book value of housing properties secured at the yearend was £22,636,509 (2020 - £22,559,011).

We are continuing to pay off the loan of £266,030 from the Energy Savings Trust. This is repayable over 10 years at 0% interest rate from May 2017. We are also continuing to pay off the loan of £383,219 from the Scottish Government through the Fire and Carbon Monoxide Detectors Loan Scheme. The loan is repayable over 5 years at 0% interest rate from March 2021.

Loans are repayable as follows:

	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Within one year	1,303,203	703,203	1,303,203	703,203
Between one and two years	1,303,203	1,303,203	1,303,203	1,303,203
Between two and five years	3,533,184	3,909,828	3,533,184	3,909,828
After five years	8,128,819	9,055,422	8,128,819	9,055,422
	14,268,409	14,971,656	14,268,409	14,971,656
Less: amount shown in current liabilities	(1,303,203)	(703,203)	(1,303,203)	(703,203)
	12,965,206	14,268,453	12,965,206	14,268,453

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

18. Share capital

Ownership of a share does not entitle the holder to participate in the Association's assets. Each member of the Board holds one share of £1 in the Association.

19. Reconciliation of operating surplus to net cash inflow from operating activities

	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Surplus for the year	1,727,619	1,532,218	1,720,922	1,526,948
Depreciation charges	971,991	935,990	971,991	935,990
Pension cost less contributions payable	(180,725)	(155,237)	(180,724)	(155,237)
(Increase)/decrease in debtors	(20,071)	76,484	(19,063)	84,539
Decrease/(increase) in creditors	240,138	(32,643)	219,639	(32,782)
Adjustments for investing or financing activities:				
Gains on disposal of tangible fixed assets	-	(7,932)	-	(7,932)
Housing Association Grant used in year	(344,711)	(347,064)	(344,711)	(347,064)
Interest and financing costs	527,242	565,927	527,242	565,927
Interest receivable	(10,420)	(16,212)	(10,420)	(16,212)
Gift Aid	-	-	(17,852)	(12,581)
Share capital cancelled	(5)	(1)	(5)	(1)
Net cash flow from operating activities	<u>2,911,058</u>	<u>2,551,530</u>	<u>2,867,019</u>	<u>2,541,595</u>

20. Leasing commitments

The future aggregate minimum lease payments under non-cancellable operating leases is as follows:

	2021	2020
	£	£
No later than one year	86,400	86,405
Later than one year but no later than five years	11,362	78,550
	<u>97,762</u>	<u>164,995</u>

21. Capital commitments

	Group		Association	
	2021	2020	2021	2020
	£	£	£	£
Capital expenditure that has been contracted for but not been provided for in the financial statements	<u>15,288</u>	<u>240,706</u>	<u>15,288</u>	<u>240,706</u>

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

22. Deferred capital grants

	Group		Association	
	2021 £	2020 £	2021 £	2020 £
Summary of HAG movement in the year:-				
Deferred capital grants at 1 April	12,593,121	12,975,254	12,593,121	12,975,254
Grants released in the year	(344,711)	(347,064)	(344,711)	(347,064)
Repaid in respect of house disposals	-	(35,069)	-	(35,069)
	<u>12,248,410</u>	<u>12,593,121</u>	<u>12,248,410</u>	<u>12,593,121</u>
Due to be released < 1 year	309,020	313,069	309,020	313,069
Due to be released > 1 Year	11,939,390	12,280,052	11,939,390	12,280,052
	<u>12,248,410</u>	<u>12,593,121</u>	<u>12,248,410</u>	<u>12,593,121</u>

23. Pension scheme

(i) The Pensions Trust – Scottish Housing Associations' Pension Scheme (SHAPS)

Manor Estates Housing Association participates in a multi-employer scheme which provides benefits to some 150 non-associated employers. The scheme is a defined benefit scheme in the UK.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The last triennial valuation of the Scheme for funding purposes was carried out as at 30 September 2018. This valuation revealed a deficit of £121m. A Recovery Plan has been put in place to eliminate the deficit which runs to either 30 September 2022 or 31 March 2023 (depending on funding levels) for the majority of employers, although certain employers have different arrangements.

The Scheme is classified as a 'last-man standing arrangement'. Therefore the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the Scheme. Participating employers are legally required to meet their share of the Scheme deficit on an annuity purchase basis on withdrawal from the Scheme.

For financial years ending on or before 28 February 2019, it was not possible for the company to obtain sufficient information to enable it to account for the Scheme as a defined benefit scheme, therefore the company has accounted for the Scheme as a defined contribution scheme.

For financial years ending on or after 31 March 2019, it is possible to obtain sufficient information to enable the company to account for the Scheme as a defined benefit scheme.

For accounting purposes, a valuation of the scheme was carried out with an effective date of 30 September 2018. The liability figures from this valuation were rolled forward for accounting year-ends from 31 March 2019 to 29 February 2020 inclusive.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021

23. Pension scheme (continued)

Year ended 31 March 2021

Similarly, actuarial valuations of the scheme were carried out as at 30 September 2019 to inform the liabilities for accounting year ends from 31 March 2020 to 28 February 2021 inclusive, and as at 30 September 2020 to inform the liabilities for accounting year ends from 31 March 2021 to 28 February 2022 inclusive.

The liabilities are compared, at the relevant accounting date, with the company's fair share of the Scheme's total assets to calculate the company's net deficit or surplus.

Present values of defined benefit obligation, fair value of assets and defined benefit liability

	31 March 2021 £'000	31 March 2020 £'000
Fair value of plan assets	8,029	7,423
Present value of defined benefit obligation	(8,808)	(7,520)
Defined benefit liability to be recognised	(779)	(97)

Reconciliation of opening and closing balances of the defined benefit obligation

	Year ended 31 March 2021 £'000	Year ended 31 March 2020 £'000
Defined benefit obligation at start of period	(7,520)	(8,217)
Current service cost	(118)	(116)
Expenses	(7)	(7)
Interest expense	(177)	(191)
Contributions by plan participants	(50)	(66)
Actuarial (losses)/gains due to scheme experience	267	(5)
Actuarial gains/(losses) due to changes in demographic assumptions	-	47
Actuarial gains/(losses) due to changes in financial assumptions	(1,492)	890
Benefits paid and expenses	289	145
Defined benefit liability at the end of the period	(8,808)	(7,520)

MANOR ESTATES HOUSING ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

23. Pension scheme (continued)

Reconciliation of opening and closing balances of the fair value of plan assets

	Year ended 31 March 2021 £'000	Year ended 31 March 2020 £'000
Fair value of plan assets at start of the period	7,423	6,884
Interest income	177	162
Experience on plan assets (excluding amounts included in interest income) - gain	365	157
Contributions by the employer	303	299
Contributions by plan participants	50	66
Benefits paid and expenses	(289)	(145)
Fair value of plan assets at end of period	8,029	7,423

Defined benefit costs recognised in the Statement of Comprehensive Income

	Year ended 31 March 2021 £'000	Year ended 31 March 2020 £'000
Current service cost	118	116
Admin expenses	7	7
Net interest expense	-	29
Defined benefit costs recognised in Statement of Comprehensive Income	125	152

Defined benefit costs recognised in Other Comprehensive Income

	Year ended 31 March 2021 £'000	Year ended 31 March 2020 £'000
Experience on plan assets (excluding amounts included in net interest cost - gain)	365	157
Experience gains and losses arising on the plan liabilities - (loss)	267	(5)
Effects of changes in the demographic assumptions underlying the present value of the defined benefit obligation - gain/(loss)	-	47
Effects of changes in the financial assumptions underlying the present value of the defined benefit obligation - gain/(loss)	(1,492)	890
Total amount recognised in other comprehensive income - gain/(loss)	(860)	1,089

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

23. Pension scheme (continued)

Fund allocation for employer's calculated share of assets

	31 March 2021 £'000	31 March 2020 £'000
Global Equity	1,242	1,021
Absolute Return	396	456
Distressed Opportunities	274	135
Credit Relative Value	231	179
Alternative Risk Premia	322	595
Fund of Hedge Funds	-	-
Emerging Markets Debt	324	264
Risk Sharing	287	235
Insurance-Linked Securities	168	199
Property	144	138
Infrastructure	448	438
Private Debt	189	147
Opportunistic Illiquid Credit	206	181
High Yield	210	-
Opportunistic Credit	219	-
Cash	3	-
Corporate Bond Fund	606	542
Liquid Credit	139	195
Long Lease Property	186	181
Secured Income	441	412
Over 15 Year Gilts	4	94
Liability Driven Investment	1,930	1,955
Net Current Assets	60	56
Total Assets	8,029	7,423

The main financial assumptions used by the Scheme Actuary, TPT, in their FRS 102 calculations are as follows:

Assumptions as at	31 March 2021 % per annum	31 March 2020 % per annum
Discount rate	2.18	2.38
Inflation (RPI)	3.27	2.62
Inflation (CPI)	2.87	1.62
Salary growth	3.87	2.62
Allowance for commutation of pension for cash at retirement	75% of maximum allowance	75% of maximum allowance

MANOR ESTATES HOUSING ASSOCIATION LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021****23. Pension scheme (continued)**

The mortality assumptions adopted at 31 March 2021 imply the following life expectancies:

	Life expectancy at age 65 (years)
Male retiring in 2021	21.5
Female retiring in 2021	23.4
Male retiring in 2041	22.8
Female retiring in 2041	25.0

Member data summary**Active members**

	Number	Total earnings (£'000s p.a.)	Average age (unweighted)
Males	6	210	54
Females	9	405	47
Total	15	615	50

Deferred members

	Number	Deferred pensions (£'000s p.a.)	Average age (unweighted)
Males	8	21	46
Females	20	56	51
Total	28	77	50

Pensioners

	Number	Pensions (£'000s p.a.)	Average age (unweighted)
Males	6	53	71
Females	9	103	69
Total	15	156	70

GMP equalisation

Guaranteed Minimum Pension (GMP) is the minimum pension which an occupational pension scheme in the UK has to provide for those employees who were contracted out of the State Earnings-Related Pension Scheme (SERPS). Both pension scheme members and sponsoring employers paid lower National Insurance contributions at the time of accrual given the lower benefits being accrued for the member by the state. Women can currently receive their GMP benefits at age 60 compared to age 65 for men. GMP also accrued at a faster rate for women than men.

Historically some defined benefit schemes had different retirement ages for men and women. Therefore schemes are required to "equalise" pension ages and overall benefit scales between males and females. The Scheme actuary is therefore required to estimate the impact of GMP and include an allowance for the increase in calculated liabilities.

The impact of GMP equalisation for Manor Estates Housing Association is expected to be £nil.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021

23. Pension scheme (continued)

(ii) Pension Trust's Growth Plan

The company participates in the scheme, a multi-employer scheme which provides benefits to some 950 non-associated participating employers. The scheme is a defined benefit scheme in the UK. It is not possible for the company to obtain sufficient information to enable it to account for the scheme as a defined benefit scheme. Therefore, it accounts for the scheme as a defined contribution scheme.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The scheme is classified as a 'last-man standing arrangement'. Therefore, the company is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the scheme. Participating employers are legally required to meet their share of the scheme deficit on an annuity purchase basis on withdrawal from the scheme.

A full actuarial valuation for the scheme was carried out at 30 September 2017. This valuation showed assets of £794.9m, liabilities of £926.4m and a deficit of £131.5m. To eliminate this funding shortfall, the Trustee has asked the participating employers to pay additional contributions to the scheme as follows:

Deficit contributions

From 1 April 2019 to 31 January 2025:

£11,243,000 per annum (payable monthly and increasing by 3% each on 1 April)

The recovery plan contributions are allocated to each participating employer in line with their estimated share of the Series 1 and Series 2 liabilities.

As the Growth Plan is in deficit and the Association has agreed to a deficit funding arrangement the Association recognises a liability for this obligation in the amount of the net present value of the deficit reduction contributions payable under the agreement. The present value is calculated using the discount rate detailed below. The unwinding of the discount rate is recognised as a finance cost.

Assumptions	2021	2020
Rate of discount – % per annum	0.66	2.53

The discount rates shown above are the equivalent single discount rates which, when used to discount the future recovery plan contributions due, would give the same results as using a full AA corporate bond yield curve to discount the same recovery plan contributions.

MANOR ESTATES HOUSING ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 2021

23. Pension scheme (continued)

(ii) Pension Trust's Growth Plan (continued)

The liability recognised is as follows:	2021 £'000	2020 £'000
Present value of provision at 1 April	(17)	(20)
Unwinding of the discount factor (interest expense)	-	-
Deficit contributions paid	2	3
Remeasurements – impact of any change in assumptions	1	-
Remeasurements – amendments to the contribution schedule	-	-
	<u>(14)</u>	<u>(17)</u>
Present value of the provision at 31 March	<u>(14)</u>	<u>(17)</u>

(iii) Employer Debt on Withdrawal

Following a change in legislation in September 2005 there is a potential debt on the employer that could be levied by the Trustee of the Scheme. The debt is due in the event of the employer ceasing to participate in the Scheme or the Scheme winding up. The debt for the Scheme as a whole is calculated by comparing the liabilities for the Scheme (calculated on a buyout basis i.e. the cost of securing benefits by purchasing annuity policies from an insurer, plus an allowance for expenses) with the assets of the Scheme. If the liabilities exceed assets there is a buy-out debt.

The leaving employer's share of the buy-out debt is the proportion of the Scheme's liability attributable to employment with the leaving employer compared to the total amount of the Scheme's liabilities (relating to employment with all the employers). The leaving employer's debt therefore includes a share of any 'orphan' liabilities in respect of previously participating employers. The amount of the debt therefore depends on many factors including total Scheme liabilities, Scheme investment performance, the liabilities in respect of current and former employees of the employer, financial conditions at the time of the cessation event and the insurance buy-out market. The amounts of debt can therefore be volatile over time.

The Association has been notified by the Pensions Trust of the estimated employer debt on the withdrawal from the relevant schemes based on the financial position of the schemes as at 30 September 2019. As of this date the total estimated employer debt for the Association is £5.8m for both schemes.

24. Related Party Transactions

Management and administration services are provided to Manor Estates Associates Limited (the subsidiary company). These costs amounted to 13,879 in the year (2020 - £23,927). In addition, management charges of £41,462 (2020 - £32,350) and lease costs of £393,120 (2020 - £387,692) have been incurred by Manor Estates Associates Limited in relation to the MMR properties.

Manor Estates Associates Limited agreed a gift aid distribution of £17,852 (2020 - £12,582) to the Association. The balance owed to Manor Estates Associates Limited from the Association at 31 March 2021 is £18,669 (2020 - £9,800) and is included in the Association's debtors note 14.

There is a proposal to receive a distribution in the form of a gift aid payment of £24,549 (2020 - £17,852) next year from Manor Estates Housing Association Limited.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 2021**

25. Tenant Board Members

During the year, our tenant Board member resigned and two more were appointed at our AGM in September. All three Board members have standard tenancy agreements and were awarded their tenancies in line with best practice allocations policy. Rents charged to the three tenant Board Members during the year was £8,148 (2020 - £8,891) and the net balance outstanding from the tenant Board Members as at 31 March 2021 was £38 (2020 - £nil). The Association has one member of the Board who receives factoring services from the Association, but he resigned in September. The charges in the year to the date of resignation amounted to £380 (2020 - £499).